

Quality Policy

Version number 4

Implementation date January 2024

Policy author Martin O'Neill

Policy approver Vik Bansal

Functional area Health, Safety, Environment and Quality

At Boral we own and operate a diverse range of businesses with the purpose of creating sustainable solutions for the construction and building industry.

We are committed to satisfying the requirements of our customers and key stakeholders, by providing high performing, sustainable products and services, and to the continual improvement of our products, services and operating systems.

Boral businesses maintain processes and systems appropriate to their area of operations with the objective of providing the framework and platform to:

- Meet and enhance our strategic objectives.
- Consistently and predictably supply products and services that meet customer and other key stakeholder needs and expectations in a timely and efficient manner.
- Ensure a consistently high standard of performance is maintained in all endeavours.
- Conduct regular reviews, identify opportunities and resolve problems expeditiously.
- Conform to relevant specifications, supply agreements and contractual requirements.
- Maintain workplaces and environments where continual improvement in our systems, products and services is embraced.
- Ensure our employees are aware and take ownership of their responsibilities are challenged and rewarded in doing so.
- Observe and comply with all statutory and regulatory requirements.

This policy is delivered through the implementation of Boral's integrated Health, Safety, Environment and Quality (HSEQ) Management System and related strategies, improvement plans and programs.

Vik Bansal

CEO & Managing Director

Vin Band

Policy Version History

This table documents the most recent key policy update.

| No. | Definition | Comments / Key changes | Next review |
|-----|------------|--|-------------|
| 4 | | Reviewed and no changes were required to be made at this time. | August 2026 |